



AUDITED FINANCIAL STATEMENTS



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Certified Public Accountants and Consultants

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August 14, 2015

The Member Clubs
Cayman Islands Football Association
PO Box 178
Grand Cayman KY1-1104
Cayman Islands

Dear Sirs,

As requested by the Executive Committee of the Cayman Islands Football Association (the "Association"), we are issuing this letter to confirm that we are the independent auditors of the Association.

The financial statements for the year ended December 31, 2014 are currently being audited by our firm. We expect to finalize the audit in the near future, after receipt of outstanding third party confirmations and other documentation requested from the Association.

Feel free to contact us with any queries.

Yours faithfully,

Rankin Berkower (Cayman) Ltd.

**THE
CAYMAN ISLANDS FOOTBALL ASSOCIATION**

**FINANCIAL STATEMENTS
AND
INDEPENDENT AUDITORS' REPORT**

FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013

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INDEPENDENT AUDITORS' REPORT

To The Members of
The Cayman Islands Football Association

We have audited the accompanying statements of financial position of The Cayman Islands Football Association (the "Association") as of December 31, 2014 and 2013 and the related statements of activities and cash flows for the years then ended.

Management's responsibility

These financial statements are the responsibility of the Association's management. Our responsibility is to express an opinion on these financial statements based on our audits.

Auditors' responsibility

We conducted our audits in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes consideration of internal control over financial reporting as a basis for designing audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Association's internal control over financial reporting. Accordingly, we express no such opinion. An audit also includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by the Association, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

The Association receives significant financial support from The Federation of International Football Association ("FIFA") and the Cayman Islands Government. Significant changes in the level of FIFA and Government funding could have a favorable or unfavorable impact on the Association's operating results and liquidity position.

Opinion

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of The Cayman Islands Football Association as of December 31, 2014 and 2013, and changes in net assets and cash flows for the years then ended, in conformity with accounting principles generally accepted in the United States of America.

Rankin Berkower (Cayman) Ltd.
Grand Cayman, Cayman Islands

THE CAYMAN ISLANDS FOOTBALL ASSOCIATION

STATEMENTS OF FINANCIAL POSITION DECEMBER 31, 2014 AND 2013 (Expressed in Cayman Islands dollars)

December 31,	2014	2013
ASSETS		
Currents assets		
Cash and cash equivalents	\$ 107,634	\$ 23,996
Accounts receivable	87,838	70,963
Grants receivable	64,275	108,000
Total current assets	259,747	202,959
Property and equipment, net	2,604,223	2,636,046
Total assets	\$ 2,863,970	\$ 2,839,005
LIABILITIES AND NET ASSETS		
Current liabilities		
Accounts payable	\$ 63,712	\$ 41,659
Deferred revenue	-	195,056
Total current liabilities	63,712	236,715
Long term liabilities		
Long-term loans	\$ 397,152	\$ 1,398,151
Net assets		
Unrestricted	\$ 2,403,106	\$ 1,204,139
Total liabilities and net assets	\$ 2,863,970	\$ 2,839,005

Approved for issuance on behalf of The Cayman Islands Football Association's
Executive Committee:

Acting President: _____
Bruce Blake

Date: August xx, 2015

The accompanying notes form an integral part of these financial statements.

THE CAYMAN ISLANDS FOOTBALL ASSOCIATION

STATEMENTS OF ACTIVITIES FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013

(Expressed in Cayman Islands dollars)

Years ended December 31,	2014	2013
	Unrestricted	Unrestricted
Revenues and support		
International Tournament Revenues	\$ 1,460,391	\$ 1,225,793
FIFA grant - FAP	415,228	233,660
Government grants	231,120	108,000
WIN in Concacaf	163,990	82,000
Sponsorship	163,222	120,281
Registration transfer fees and fines	101,187	55,080
World Cup ticket revenues	78,450	-
Gate receipts	18,157	8,174
Grassroots Membership Dues	-	4,000
Total revenues and support	2,631,746	1,836,988
Expenses		
International Tournament Expenses	1,258,106	1,142,857
National Programs and Development Expenses	467,070	100,358
Office and administration expenses	268,658	125,172
Club Support	95,799	-
World Cup tickets	95,150	-
Field markings and maintenance	69,132	71,622
Referee and linemen fees	53,281	41,628
Depreciation	31,824	32,070
Professional Fees	31,609	16,350
Office Maintenance Expense	12,200	8,669
Security fees	11,378	7,950
Trophies and awards	9,342	4,573
Bank charges and interest	7,806	904
FIFA and Concacaf fees	5,425	6,827
Bad debts	-	31,524
Total expenses	\$ 2,416,779	\$ 1,590,503
Change in net assets	214,967	246,485
Non-cash settlement of long-term loans	984,000	-
Net assets, beginning of year	1,204,139	957,654
Net assets, end of year	\$ 2,403,106	\$ 1,204,139

The accompanying notes form an integral part of these financial statements.

THE CAYMAN ISLANDS FOOTBALL ASSOCIATION

STATEMENTS OF CASH FLOWS FOR THE YEARS ENDED DECEMBER 31, 2014 AND 2013 (Expressed in Cayman Islands dollars)

Years ended December 31,	2014	2013
Cash flows from operating activities		
Increase in net assets	\$ 1,198,967	\$ 246,485
Adjustments to reconcile (decrease)/increase in net assets to net cash used in operating activities:		
Depreciation	31,824	32,070
Non-cash settlement of long-term loans	(984,000)	-
Changes in operating assets and liabilities		
Accounts receivable	(16,875)	(2,746)
Grants receivable	43,725	(42,161)
Accounts payable and accrued expenses	22,053	(105,945)
Deferred income	(195,056)	195,056
Net cash provided by operating activities	<u>100,638</u>	<u>322,759</u>
Cash flows used in investing activities		
Playing field and site works	-	(136,844)
Net cash used in investing activities	<u>-</u>	<u>(136,844)</u>
Cash flows from financing activities		
Bank loan payments	(17,000)	(170,208)
Net cash used in financing activities	<u>(17,000)</u>	<u>(170,208)</u>
Net increase in cash and cash equivalents	83,638	15,707
Cash and cash equivalents, beginning of year	<u>23,996</u>	<u>8,289</u>
Cash and cash equivalents, end of year	<u>\$ 107,634</u>	<u>\$ 23,996</u>

The accompanying notes form an integral part of these financial statements.

THE CAYMAN ISLANDS FOOTBALL ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2014 AND 2013

(Expressed in Cayman Islands dollars)

1. PRINCIPAL ACTIVITY AND STATUS

The Cayman Islands Football Association (the "Association") is a non-profit organization established to administer and promote the sport of association football in the Cayman Islands.

The Association generates revenue primarily from gate receipts and registration fees and receives funding from private donations, sponsorships, the Cayman Islands Government and the Federation of International Football Association ("FIFA") grants.

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

The preparation of the financial statements in conformity with the accounting principles accepted in the United States of America requires the executive committee to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

Property and Equipment

Property and equipment are stated at cost less accumulated depreciation. Depreciation is calculated using the straight line method and is based upon the estimated useful lives of the assets, which are as follows:

Buildings	30 Years
Furniture, fixtures and fittings	10 Years
Automobiles	10 Years
Equipment	10 Years

Cash and Cash Equivalents

For the purpose of reporting the statements of cash flows, cash and cash equivalents include balances due from banks and short-term deposits with original maturities of three months or less.

Taxation

There is no tax on income or profits in the Cayman Islands. Accordingly, no provision for income tax is made in these financial statements.

Accounts Receivable

The Association extends credit to its members in the normal course of business and performs ongoing credit evaluations of its members, maintaining allowances for potential credit losses which, when realized, have been within management's expectations. During the year ended December 31, 2013, \$31,522 of bad debts were written off representing those amounts not considered collectible according to the original terms.

THE CAYMANISLANDS FOOTBALL ASSOCIATION

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2014 AND 2013 (Expressed in Cayman Islands dollars)

2. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (Continued)

Contributions

Contributions are recognized when the donor makes a promise to give to the Association - that is, in substance, unconditional. Contributions that are restricted by the donor are reported as increases in unrestricted net assets if the restrictions expire in the fiscal year in which the contributions are recognized. All other donor-restricted contributions are reported as increases in temporarily or permanently restricted net assets depending on the nature of the restrictions. When a restriction expires, temporarily restricted net assets are reclassified to unrestricted net assets.

The Association uses the allowance method to determine uncollectible unconditional promises receivable. The allowance is based on prior years' experience and management's analysis of specific promises made.

Revenue recognition

Revenue is recognized on the accrual basis.

Financial statement presentation

The Association elected to use Statement of Financial Accounting Standards (SFAS) No. 117, *Financial Statements of Not-for-Profit Organizations*. Under SFAS No. 117, the Association is required to report information regarding its financial position and activities according to three classes of net assets: unrestricted net assets, temporarily restricted net assets, and permanently restricted net assets. In addition, the Association is required to present a statement of cash flows.

The Association also elected to use SFAS No. 116, *Accounting for Contributions Received and Contributions Made*. In accordance with SFAS No. 116, contributions received are recorded as unrestricted, temporarily restricted or permanently restricted support, depending on the existence or nature of any donor restrictions.

3. CASH AND CASH EQUIVALENTS

As of December 31, 2014 and 2013, cash and cash equivalents is comprised of the following:

	2014	2013
CI\$ accounts	\$ 80,795	\$ 4,814
US\$ accounts	26,839	19,182
	<u>\$ 107,634</u>	<u>\$ 23,996</u>

THE CAYMAN ISLANDS FOOTBALL ASSOCIATION

NOTES TO FINANCIAL STATEMENTS DECEMBER 31, 2014 AND 2013 (Expressed in Cayman Islands dollars)

4. GRANTS RECEIVABLE

At December 31, 2014 and 2013, grants receivable consist of the following:

	2014	2013
Ministry of Sports	\$ 64,275	\$ 108,000
	<u>\$ 64,275</u>	<u>\$ 108,000</u>

As of December 31, 2014, the Association considers grants receivable to be fully collectible. Accordingly, no allowance for doubtful accounts is required.

5. PROPERTY AND EQUIPMENT

At December 31, 2014 and 2013, property and equipment is comprised of the following:

	Land and Buildings	Furniture, Fixtures and Fittings	Automobiles	Equipment	Total
Cost:					
At December 31, 2013	\$ 2,749,130	\$ 38,389	\$ 27,600	\$ 39,684	\$ 2,854,803
Additions	-	-	-	-	-
Disposals	-	-	-	-	-
At December 31, 2014	<u>\$ 2,749,130</u>	<u>\$ 38,389</u>	<u>\$ 27,600</u>	<u>\$ 39,684</u>	<u>\$ 2,854,803</u>
Accumulated Depreciation:					
At December 31, 2013	\$ 126,289	\$ 30,195	\$ 22,589	\$ 39,684	\$ 218,757
Additions	25,224	3,839	2,760	-	31,823
Disposals	-	-	-	-	-
At December 31, 2014	<u>\$ 151,513</u>	<u>\$ 34,034</u>	<u>\$ 25,349</u>	<u>\$ 39,684</u>	<u>\$ 250,580</u>
Net Book Value:					
At December 31, 2014	<u>\$ 2,597,617</u>	<u>\$ 4,355</u>	<u>\$ 2,251</u>	<u>\$ -</u>	<u>\$ 2,604,223</u>
At December 31, 2013	<u>\$ 2,622,841</u>	<u>\$ 8,194</u>	<u>\$ 5,011</u>	<u>\$ -</u>	<u>\$ 2,636,046</u>

NOTES TO FINANCIAL STATEMENTS
DECEMBER 31, 2014 AND 2013
(Expressed in Cayman Islands dollars)

6. DEFERRED REVENUE

Deferred revenue of \$195,056 at December 31, 2013 related to revenue collected in 2013 for the Concacaf U-20 Tournament held in January 2014.

7. LONG TERM LOANS

As of December 31, 2014 the Association has an outstanding loan with Fidelity Bank (Cayman) Limited totaling \$397,152 at an interest rate of prime plus 1%. As of December 31, 2013 the financial statements reflected long-term loans totaling \$1,398,152 at interest rates between prime plus 1% and prime plus 2% per annum. This amount included unsecured long-term loans with two private companies totaling \$984,000 (the "unsecured loans"). However, as of December 31, 2014 it has been confirmed that the unsecured loans were intended as sponsorship for the construction of the National Training Center. Accordingly, as of December 31, 2014, the Association has recorded a non-cash settlement of the unsecured loans to properly reflect the transaction.

8. INTERNATIONAL TOURNAMENTS

The Association hosted the Concacaf U-20 Women's World Cup Qualifying tournament in January 2014 and the Concacaf U-15 Girls' tournament in August 2014. The tournaments were fully supported by CONCACAF with funding of \$595,744 and \$864,647, respectively.

The tournament expenses for the Concacaf U-20 Women's World Cup Qualifying tournament and the Concacaf U-15 Girls' tournament were as follows:

	<u>U-20 Women's World Cup Qualifying</u>	<u>U-15 Girls' Tournament</u>
Accommodations and meals	294,917	550,593
Transportation	76,982	84,707
Event branding and promotions	98,798	59,858
Equipment rental and storage	29,930	31,200
Security	10,155	9,560
Other	4,270	7,136
	<u>\$ 515,052</u>	<u>\$ 743,054</u>

9. GOVERNMENT GRANTS

The grants from the Cayman Islands Government were as follows:

	<u>Ministry of Sports</u>	<u>Ministry of Tourism</u>
Funding for operations	\$ 40,000	\$ -
Funding for technical coaching	87,775	-
Concacaf U-20 Women's Qualifying Preparation	-	53,000
Concacaf U-15 Girls' Preparation	-	50,023
	<u>\$ 127,775</u>	<u>\$ 103,023</u>

THE CAYMAN ISLANDS FOOTBALL ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2014 AND 2013

(Expressed in Cayman Islands dollars)

10. SPONSORSHIP

During the years ended December 31, 2014 and 2013, sponsorship revenues were as follows:

	2014	2013
Maples Grassroots Program	\$ 100,000	\$ 98,400
Fosters first division league	17,000	17,000
U-20 tournament sponsorship	28,797	-
U-15 tournament sponsorship	17,425	-
Greenlight Re	-	4,881
	<u>\$ 163,222</u>	<u>\$ 120,281</u>

In January 2013, Maples & Calder committed an amount of \$100,000 per year over four years to establish and provide ongoing support for this new youth program targeting 6 to 12 year olds, with a target of 300 registered members. The Grassroots program is one of the Association's flagship programs.

11. WIN in CONCACAF

WIN in Concacaf is an annual grant from Concacaf to each member association within Concacaf to promote the growth of grassroots football including coaching, referee and administration courses, and balls and equipment. The grants for 2014 and 2013 were \$163,990 and \$82,000, respectively.

12. NATIONAL PROGRAMS AND DEVELOPMENT EXPENSES

National Team expenses represent the costs incurred in preparation for major competitions. These costs include training camps, players training expenses, coaches' expenses, physiotherapy costs, players' accident insurance, laundry costs and equipment. There were no senior men's national team expenses incurred in 2013 because the Association was focusing on its youth development. However the men's national teams were all active during 2014 and participated in training and competition locally and abroad.

CIFA's Women's teams at U-15, U-17, U-23, and senior level were all active during 2014 and participated in training and competition locally and abroad. Their costs include training camps, players training expenses, coaches' expenses, physiotherapy costs, players' accident insurance, laundry costs and equipment.

Youth teams' expenses represent the costs incurred in preparation for major youth competitions for the U-15, U-17, U-20 and U-23 Olympic nation teams. These costs include training camps, players training expenses, coaches' expenses, physiotherapy costs, players' accident insurance, laundry costs and equipment.

Development expenses represent the cost of furthering the growth of football within the Cayman Islands. These expenses include coaching, referee and administration courses, trials, national team coach expenses, balls and equipment, and expenses incurred in attending and hosting meetings and events of the Federation of International Football Association, the Confederation of North, Central American and Caribbean Association and the Caribbean Football Union.

The national program and development expenses for the year ended 2014 and 2013 were \$467,070 and \$100,358, respectively.

THE CAYMAN ISLANDS FOOTBALL ASSOCIATION

NOTES TO FINANCIAL STATEMENTS

DECEMBER 31, 2014 AND 2013

(Expressed in Cayman Islands dollars)

13. OFFICE AND ADMINISTRATION EXPENSES

Office and administration expenses include full-time staff salaries and benefits, utilities, supplies and automobile expenses. The office and administration expenses for the year ended 2014 and 2013 were \$268,658 and \$125,172, respectively.

During the year ended December 31, 2014, a full time Director of National teams and a full time coach was hired to provide leadership to CIFA's National Team program with the goal of improving the CIFA's FIFA rankings and providing university and academy opportunities for our young men and women.

14. CLUB SUPPORT

During the year ended December 31, 2014, the Association gave each premier league club a grant of \$5,000 to assist with their development programs. In addition, the Association provided each club with a full set of uniforms for their senior team.

15. FIELD MARKINGS AND MAINTENANCE

Field markings and maintenance represents the cost of marking the fields each week and groundsman's and cleaner's expenses. The field markings and maintenance expenses for the year ended 2014 and 2013 were \$69,132 and \$71,622, respectively.

16. WORLD CUP TICKETS

Each World Cup year FIFA member associations are allocated tickets that can be purchased from FIFA and resold to its members. During the year ended December 31, 2014, the Association purchased World Cup tickets from FIFA on behalf of its members totaling \$95,150. The tickets were sold to the members, at face value per the FIFA regulations, totaling \$78,450. The difference between the FIFA tickets purchased and the revenues earned by the Association, resulted from ticket refunds and tickets that were ordered but later cancelled by the members and the Association was not able to find any new buyers for the tickets.

17. RELATED PARTY TRANSACTIONS

During the year ended December 31, 2014, Executive Committee members were reimbursed for outstanding amounts due to them for expenses incurred on behalf of the association totaling \$85,209. The Executive Committee members provided funds to allow timely national program expense payments, coaches' stipends, tournament expenses and purchase of World Cup tickets during periods when the Association's cash flow would have caused significant delays in regular payments. In addition, the Association had transactions with companies that had shareholders who were Executive Committee members of CIFA relating primarily to the Concacaf U-20 Women's tournament and the Concacaf U-15 Girls' tournament totaling \$77,007 and \$84,660, respectively.

18. SUBSEQUENT EVENTS

The Association has evaluated subsequent events through August 24, 2015, which is the date the financial statements were available for issuance. During this period, there were no material subsequent events requiring disclosure in the financial statements.

TAB 8



SUPPLEMENTARY SCHEDULES

CAYMAN ISLANDS FOOTBALL ASSOCIATION

SUPPLEMENTARY FINANCIAL INFORMATION

Cayman Islands Football Association Government Funded Programs - Summary January - December 2014



Cayman Islands Football Association

Government Funded Programs - Detail

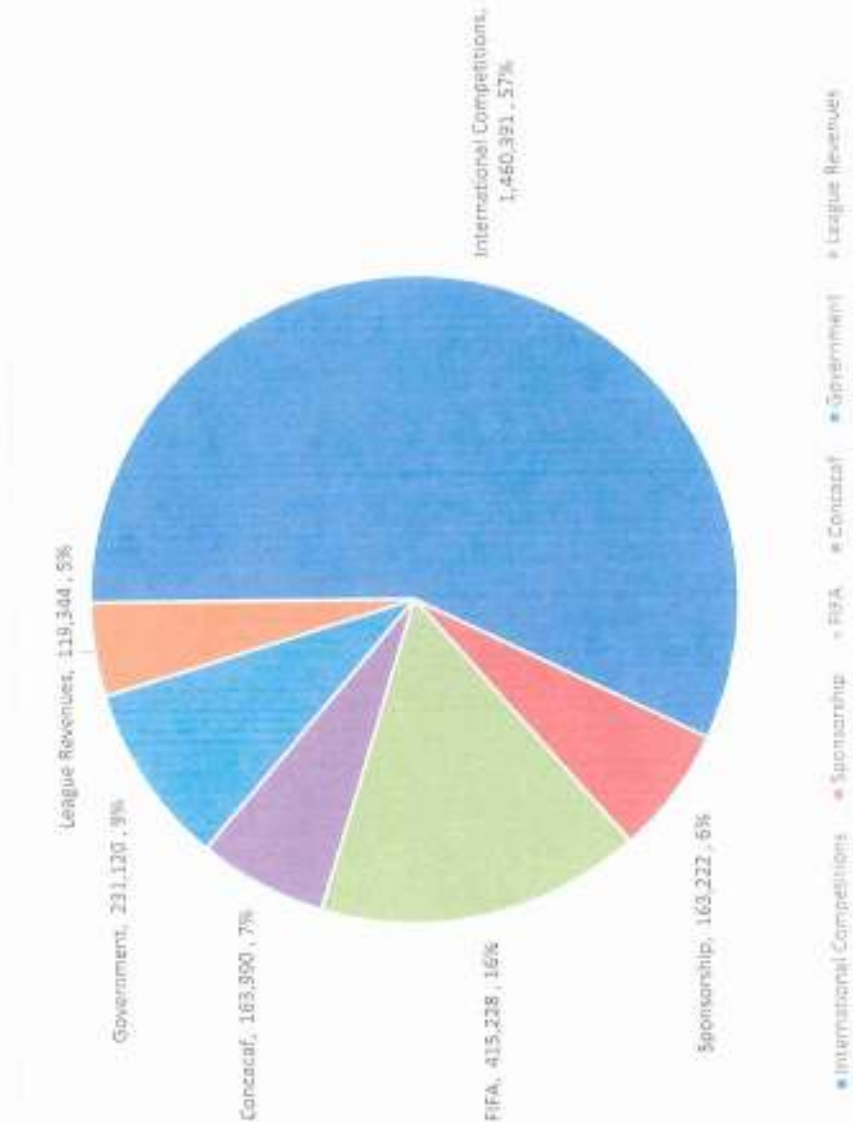
January - December 2014

Revenues	Annual Grant Operations	Annual Grant Technical Coaching	Concacaf U20 Womens Tournament	Concacaf U15 Girls Tournament	Total
Government Grants:					
Ministry of Sports	40,000	87,775			127,775
Ministry/Department of Tourism			53,000	50,023	103,023
Total Government Grants	40,000	87,775	53,000	50,023	230,798
Expenses					
<u>League Operations:</u>					
Club Grants and Prize Monies	97,299				97,299
Field Marking and Maintenance	69,132				69,132
CIRA - Referee Fees	53,281				53,281
League Administration	28,229				
Security Fees	11,378				11,378
Trophies and Awards	9,342				9,342
<u>Technical Coaching:</u>					
National Programs - TD and Coaching		66,614			66,614
Men's National Team Coaching		21,283			21,283
Women's National Team Coaching		14,689			14,689
<u>Women's U-20 Tournament:</u>					
Marriott (specifically paid with grant)			21,000		21,000
Tournament Transportation			51,810		51,810
<u>Girl's U-15 Tournament:</u>					
Carib Sands (specifically paid with grant)				38,878	38,878
Brac Reef (specifically paid with grant)				33,636	33,636
Captain's Table (specifically paid with grant)				3,360	3,360
Total Expenses	268,661	102,585	72,810	75,874	491,702
Government Funding Shortfall	(228,661)	(14,810)	(19,810)	(25,851)	(260,904)

Cayman Islands Football Association

Revenues Summary

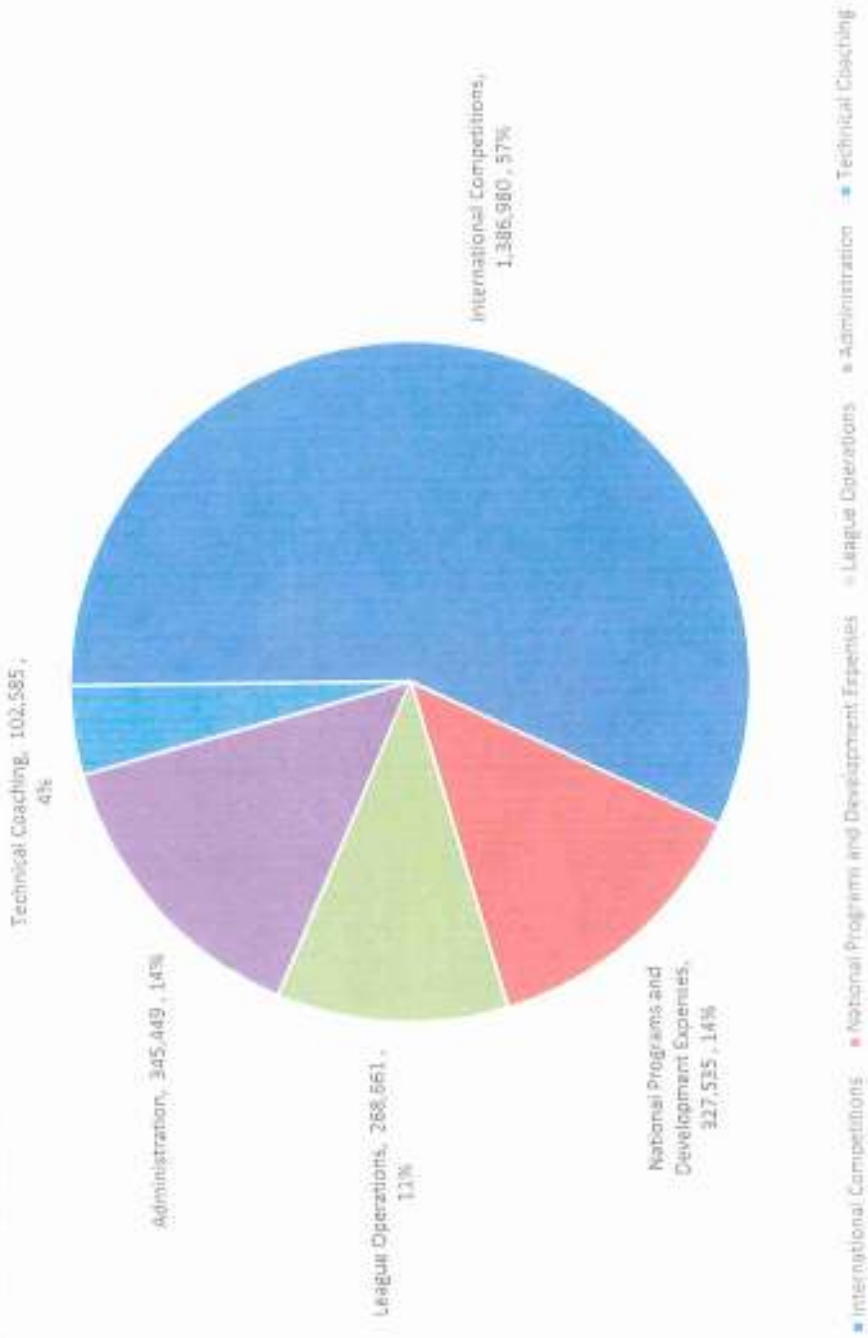
January - December 2014



Cayman Islands Football Association

Expense Summary

January - December 2014



Cayman Islands Football Association

Accounts and Grants Receivable - Detail

December 2014

ACADEMY SC	\$	8,500
CAYMAN ISLANDS REFEREE ASSOCIATION		1,750
BODDEN TOWN FOOTBALL CLUB		4,010
CAYMAN BRAC FC		(2,410)
CAYMAN ATHLETIC SC		8,295
EAST END UFC		5,760
ELITE FC		6,680
FUTURE SC		10,275
GEORGE TOWN SC		3,500
FC INTERNATIONAL		1,500
LATINOS Football Club		6,003
NORTH SIDE FC		4,965
PROSPECT FC		3,240
ROMA USC		6,155
SCHOLARS INTERNATIONAL		2,600
Cayman Islands FIVE-A-SIDE		1,500
WOMEN'S UNITED		1,500
CIGFO		1,500
SUNSET FOOTBALL CLUB		2,750
TIGERS FC		9,765
TOTAL ACCOUNTS RECEIVABLE	\$	87,838
MINISTRY OF SPORTS	\$	64,275
TOTAL GRANTS RECEIVABLE	\$	64,275

Cayman Islands Football Association

Accounts Payable - Detail

December 2014

EXECUTIVE COMMITTEE MEMBERS	\$	49,539
AUDIT FEES		12,300
UTILITIES AND OTHER MISCELLANEOUS		1,873
TOTAL ACCOUNTS PAYABLE	\$	63,712



ANY OTHER BUSINESS.